Appendix 3 - The movement of risk scores over time

| | 2013 Score | | | 2012 Score | 2011 Score | 2010 Score |
|--------------------------------|------------|--------|-------|------------|------------|------------|
| | Likelihood | Impact | Total | Total | Total | Total |
| Welfare Reform | 6 | 4 | 24 | 24 | N/A | N/A |
| Using resources effectively | 5 | 4 | 20 | 20 | 24 | 24 |
| Persistent economic downturn | 5 | 4 | 20 | 20 | 24 | 24 |
| Supporting vulnerable people | 5 | 4 | 20 | 20 | 20 | 20 |
| School modernisation | 5 | 4 | 20 | 20 | 20 | 20 |
| Supporting vulnerable children | 4 | 4 | 16 | 16 | 16 | 16 |
| Educational Attainment | 4 | 4 | 16 | 16 | 16 | 12 |
| Disposing of waste | 4 | 4 | 16 | 16 | 12 | 12 |
| Healthy Lifestyles | 4 | 4 | 16 | N/A | N/A | N/A |
| Maintaining infrastructure | 4 | 4 | 16 | 16 | 16 | 16 |
| Equal pay claims | 4 | 4 | 16 | 12 | 16 | N/A |
| New pay and grading system | 5 | 3 | 15 | 20 | 20 | 20 |
| Impact of homelessness | 5 | 3 | 15 | 15 | 15 | 15 |
| Collaboration with partners | 3 | 4 | 12 | 12 | 20 | 20 |
| Reconfiguring leisure services | N/A | N/A | N/A | N/A | 8 | 16 |